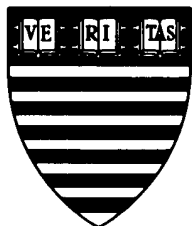


PROGRAM FOR SENIOR EXECUTIVE FELLOWS  
JOHN F. KENNEDY SCHOOL OF GOVERNMENT  
HARVARD UNIVERSITY

**Application For  
Admission**



\_\_\_\_\_ Fall 1983  
\_\_\_\_\_ Spring 1984

Name \_\_\_\_\_  
Last First Middle

Title or Position \_\_\_\_\_

Organization \_\_\_\_\_

*Please return this application to*

**Admissions Committee  
Program for Senior Executive Fellows  
John F. Kennedy School of Government  
Harvard University  
Cambridge, MA 02138**

(617) 495-1319  
FTS Access 830-1319

Confidential For use by Admissions Committee

Please type

Name \_\_\_\_\_  
Last First Middle

Name by which you prefer to be addressed \_\_\_\_\_

Home address \_\_\_\_\_

Home telephone \_\_\_\_\_

Present employment (specific title and name of organization)

Grade or rank (where applicable) \_\_\_\_\_

Business address \_\_\_\_\_

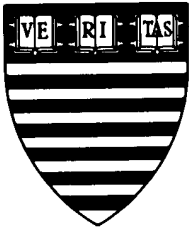
Business telephone \_\_\_\_\_

Please describe your organization fully, in terms of annual operating budget, functions or services provided, number of employees, etc.

Please describe your specific duties and responsibilities within the organization.

PROGRAM FOR SENIOR EXECUTIVE FELLOWS  
JOHN F. KENNEDY SCHOOL OF GOVERNMENT  
HARVARD UNIVERSITY

Sponsorship  
Application



\_\_\_\_\_ Fall 1983  
\_\_\_\_\_ Spring 1984

Name of Applicant \_\_\_\_\_

Title or Position \_\_\_\_\_

Organization \_\_\_\_\_

Name of Sponsor \_\_\_\_\_

Title or Position \_\_\_\_\_

Organization \_\_\_\_\_

Address \_\_\_\_\_

Telephone \_\_\_\_\_

IMPORTANT: Your recommendation is considered as part of the candidate's application, and the Admissions Committee will take no action until this form is submitted. Please return this sponsorship application to:

Admissions Committee  
Program for Senior Executive Fellows  
John F. Kennedy School of Government  
Harvard University  
Cambridge, MA 02138

Telephone: (617) 495-1319 / FTS Access 830-1319

Federal or state law may require that all admissions material be shown to the applicant upon request.

See reverse side

Confidential—For use by Admissions Committee

Please type

1. How long and in what capacity have you known the applicant?
  
  
  
  
  
  
  
  
  
  
2. What are your organization's objectives in sponsoring the applicant for the Program for Senior Executive Fellows?
  
  
  
  
  
  
  
  
  
  
3. Please offer any additional information about the applicant's record, potential, or personal qualities which you believe would be helpful to the Admissions Committee in considering his or her application.
  
  
  
  
  
  
  
  
  
  
4. If the applicant is admitted to the Program for Senior Executive Fellows, will your organization pay the cost of this program and the applicant's salary while in attendance? \_\_\_\_\_
  
  
  
  
  
  
  
  
  
  
5. Please indicate below the individual or office responsible for payment of tuition:

Name \_\_\_\_\_ Telephone \_\_\_\_\_

Title \_\_\_\_\_

Organization \_\_\_\_\_

Address \_\_\_\_\_

\_\_\_\_\_

If admitted, it is understood that the applicant will be completely free of official duties while a member of the program and will not be asked to be absent except for serious or unexpected emergencies.

Signature \_\_\_\_\_ Date \_\_\_\_\_

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Please list a brief employment history in chronological order starting with present position. If all in the same organization, please give major promotional sequence.

Name of Organization	Title or Position	Dates
_____	_____	_____
_____	_____	_____
_____	_____	_____
_____	_____	_____
_____	_____	_____

Please list your educational history, including management training courses.

School/Program	Degree	Dates
_____	_____	_____
_____	_____	_____
_____	_____	_____
_____	_____	_____
_____	_____	_____

In what ways do you expect to benefit from the Program for Senior Executive Fellows?

In what ways do you expect your background, experience, and capabilities to contribute to classroom and study-group discussions?

Please describe briefly three of the most challenging managerial problems you face on your job.

Signature of Applicant \_\_\_\_\_ Date \_\_\_\_\_

Sponsorship Application: Please have your sponsor complete the attached Sponsorship Application and send it to:

Admissions Committee  
Program for Senior Executive Fellows  
John F. Kennedy School of Government  
Harvard University  
79 Boylston Street  
Cambridge, MA 02138

As a matter of policy Harvard University does not discriminate among applicants on the basis of race, religion, sex, national origin, or handicap.